

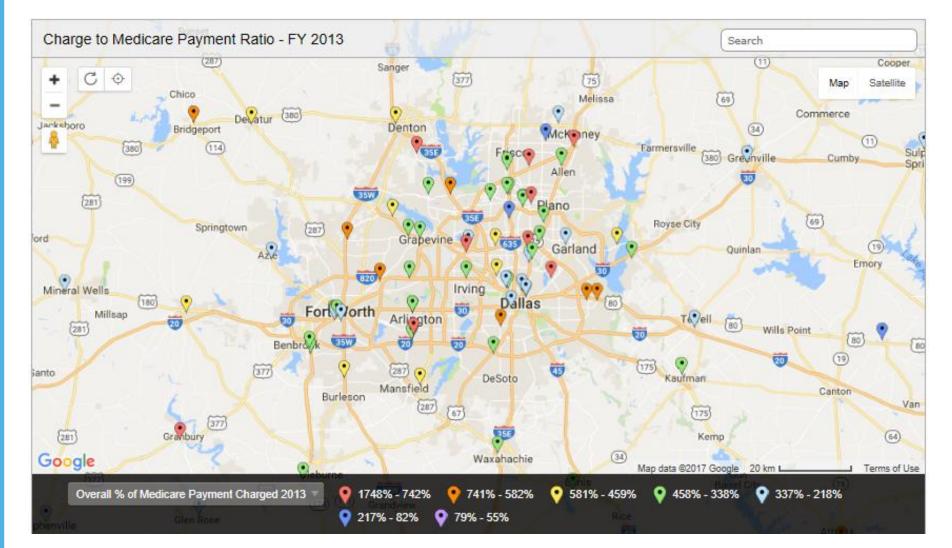


Innovations in Medical & Rx Cost Management

Price Map: Hospital Charge to Medicare Payment Ratio







Agenda



- Framing the Conversation with Employers
- Identify Issues with Traditional Healthcare Economic Thinking
- Increase Knowledge Regarding Reference Based Pricing / Hybrid
- Identify Levers of Change
- Provide Examples of How Other Companies Use These Levers
- Resources that Drive Prospecting and Generate New Leads

Administrative Solutions We Offer: Replacement Plans





Level & Self Funded Plans with Concierge Services

- Reference Based Pricing Plans
- PPO Plans
- Hybrid



Medical Bill Review



Medical Management



Rx Management



Wellness / Predictive Modeling / Behavioral Change

Integrated & Turnkey Self Funded Health Plans



Stop Loss Insurance





Medical Claims Administration:











Reference Based Pricing w/ wrap PPO





Population Health Management











Pharmacy Solutions







Key Differentiators



- 100% Return of Claim Surplus unconditional
- Multiple National Carrier Networks
- Multiple Stop Loss Options
- Customizable Plan Designs
- Funding Options
- Dedicated Implementation Specialist & Account Manager
- Integrated Population Health Management

Key Differentiators 2



- Integrated COBRA Administration
- No Additional Fees for SPD's, ID Cards, Etc.
- Online Reporting and Predictive Modeling
- Quarterly Review Meetings if Desired
- Integrated Health Coaching
- Wellness Platform Included
- No Surprises (Deficit Carry Forward / Term Fees)

Why are Innovative Solutions so Important?



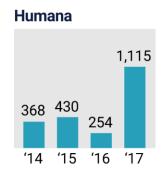
Growing Profits From America's Largest Health Insurers

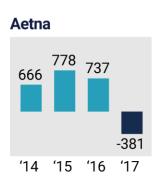
Still counting on the carriers to save you money?

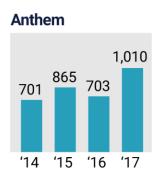
Aetna, Anthem, Cigna, Humana, and UnitedHealth Group – the five for-profit insurers – cumulatively collected \$4.5 billion in net earnings in the first three months of 2017. Despite all the noise that they were losing money in ACA marketplaces, there was by far the biggest first-quarter haul for the group since the exchanges went live in 2014.

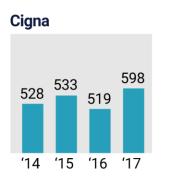
Q1 Profits at Health Insurance Companies

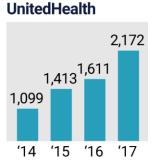
2014-2017 in millions of dollars









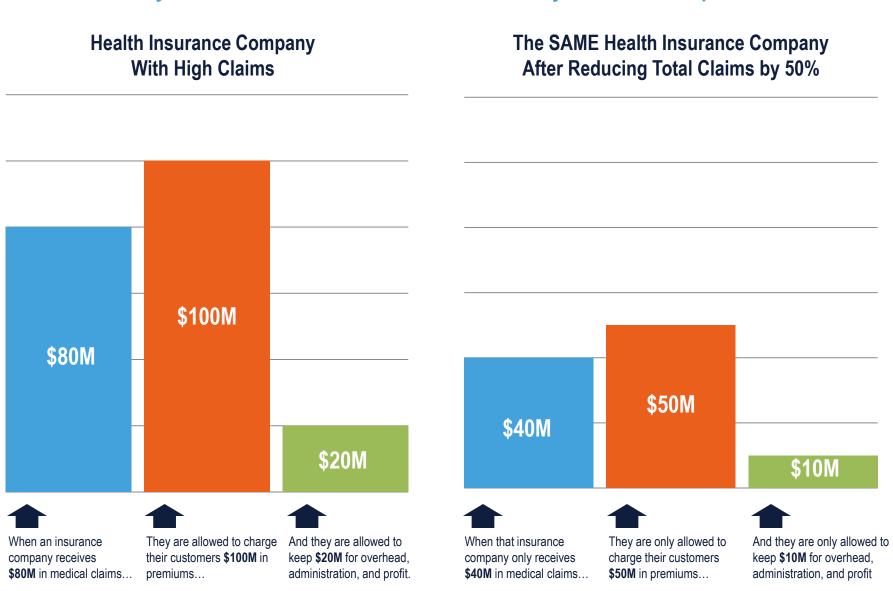


Source: Company Financial Filings: Charts & Axios

ACA 80/20 Rule



Why healthcare carriers don't want to reduce your medical expenses

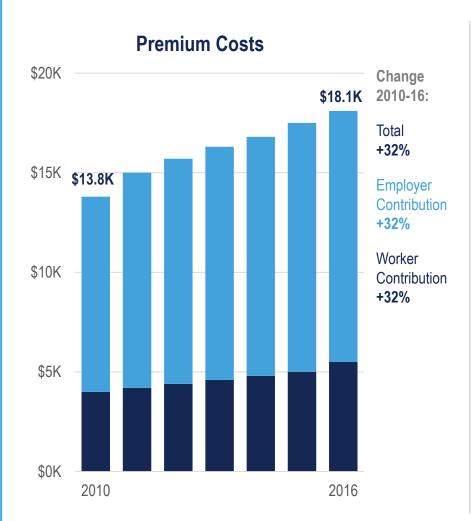


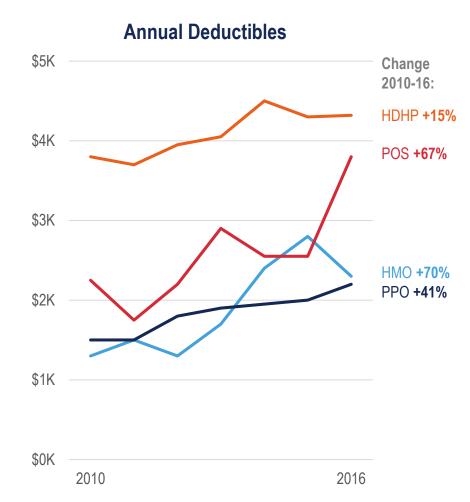
The Different Ways Healthcare Costs Are Going Up



Employer-Based Health Coverage

Average costs and deductibles for family coverage





Source: Kaiser Family Foundation

Setting the Stage – Interesting Talking Points



- Health <u>insurance</u> costs are directly related to the actual cost of care
- Providers want to know how much we can pay prior to giving a price
- PPO's pay providers more than Medicare AND cash paying customers
- Cash price / Medicare claim inflation typically 1-3%

Recipe for out of Control Claim Inflation



In an opaque black box, combine one large publicly traded company with equal parts:

- Artificially high billed charges...unknown, in advance
- PPO discounts applied to that artificially high billed charge
- An inability to receive itemized hospital bills
- An inability to audit claims
- Let simmer for 1 year
- Why pay a network access fee AND pay higher claim costs?

What is Reference Based Pricing?



- The idea of basing provider payments on a point of reference.
- Medicare payment rates are most commonly used as this reference point.
- Paying providers in this manner is considered rational since the payments are based on a real number.
 - This results in predictable claim costs

How are Traditional PPO Payments Derived?



- Most PPO payments to providers are based on pre-negotiated rates, often calculated by taking the billed charge from the provider then applying a PPO discount.
- This is considered an irrational pricing system as virtually every provider has a different "billed charge" for same procedure.

-This results in wildly unpredictable claim costs.

Why Consider Reference Based Pricing?





Client

- Reduce Claim Spend by 15-50%
- More Predictable
 Outcomes for
 Members



Member

- LowerOut-of-Pocket Costs
- Better Experience
- Increased
 Satisfaction with
 Health Plan



Provider

- Fair & Quick Payment
- Improved Patient Interaction

Example of PPO vs. Medicare Pricing





Example:

Hospital Charge Master

PPO Claim		Medicare Plus Repricing	
Billed	\$100,000		
PPO Discount	(\$45,000)	Medicare fees	\$20,000
		Plus 50%	\$10,000
		Repricing fee	\$9,000
Reduced cost	\$55,000	Reduced cost	\$39,000
Member pays	(\$2000)	Member pays	\$0
Plan pays	\$53,000	Plan pays	\$39,000

Facility and Surgical Reimbursements based on:

- Medicare plus 50% NOT PPO Billed Charge amount minus a discount.
- Plan Designs are both member and provider friendly
- Average savings of 15-20% on specific stop loss premiums and aggregate factors

2 Most Common Objections



What if the provider doesn't accept the Reference Based Reimbursement?

- Negotiate with the provider in advance and come to an agreement / "direct contract"
- Decide to pay that specific provider based on irrational PPO pricing
- Ask member to pay the difference
- Decide not to work with that facility if facility wont come to agreement
- Pay the provider based on RBP and defend the members against balance billing

What if members receive a balance bill?

- Members educated to hand-off all balance bills to their claim advocate
- Members are indemnified against balance billing, but must notify us within 15 days
- Paying providers a fair rate, higher than Medicare, significantly reduces balance billing
- Incentivizing and guiding members to providers that have already agreed to RBP significantly reduces balance billing

WellNet's Duplicate Plan(s) to Current



- Cigna Network
- Duplication of the group's current plan designs
- Telemedicine with no copay for members: PCP, Specialists, Rx
- Steerage to Lower Cost Cigna Providers Using Incentives
- Medical Bill Review for all claims over certain \$ threshold
- Out of Network payments based on Reference Based Pricing
- Population Health Management (Health Coaching / Wellness Programs)
- All Accessed through Mobile App with Live Support
- Need at least 25 combined enrollment in all buy-up plans

WellNet's RBP Value Plan Design (25+ Enrolled)



- National PPO Network for PCP, Specialists, Labs
- Telemedicine with no copay for members: PCP, Specialists, Rx
- Reference Based Pricing (RBP) for Services that Require Precertification
 - RBP can be offered as dual option alongside a traditional PPO or as full replacement
- Member Advocacy Program RN's coordinate / schedule care for members at high value facilities:
 - If members follow steerage, employers can choose to incentivize members since no possibility of balance billing
 - If members go wherever they want, there is a possibility of balance billing
- Balance Bill Protection members are protected contractually from balance bills
- Population Health Management (Health Coaching / Wellness Programs)
- All Accessed through Mobile App with Live Support

How WellNet Saves You Money



RBP for Services that Require Precertification

Medicare vs. Discount Off Billed Charges



- Medicare Claim = \$10k
- PPO billed claim = \$80k (800% of Medicare)
- If 50% PPO discount, Claim Cost = \$40K

WellNet suggested Payment level



- 150% of Medicare
- · Most providers accept
- Claim cost = \$15K

Member Advocacy for Surgical/Hospital Care



- Member calls Registered Nurse (RN) Advocate
- RN provides member w/ quality report for highvalue options
- Member chooses:
 - ✓ High-value = no cost sharing or balance bill
 - ✓ Low-Value = deductible / coinsurance and possibility of bill balance

Suggested Plan Design



- Lower employee contribution to drive participation
- Waive Deductible and Coinsurance when member chooses high-value provider

Member-centric, Not Provider-centric



- Ability to identify highquality, high-value providers
- Lower out of pocket expenses

Integrated & Turn-Key Solutions













ScriptSourcing/

US Rx Care

International Mail

Order for Brand

& Specialty

Medications





AMPS

- Direct provider contracting
- Facility / Surgeon price negotiation
- Claim repricing based on Medicare
- Medical Bill review
- Facility claim auditing
- Member balance bill protection

MAP

- Medical Advocate Program
- Members always speak with a Registered Nurse
- Facility / Surgeon quality research for members
- Member steerage to high value providers
- Comprehensive member support for Medical / Rx related guestions

Video / Telephonic

Telemedicine

- Access to PCP's & Specialists
- Ability to prescribe medications
- Primary Care
 & Specialist FREE
 to Member
- Available 24/7/365

Rx Management

Predict future cost

Identify risk

- Actionable
 Recommendations
 - ns Sourced from
 - Tier 1 International Pharmacy's
 - \$0 Copay for members
 - 50+% savings for certain drugs
 - Improved Specialty Medication Prior Authorization Process

Health Risk

Population

Health

 Incentive Management

Assessment

- RN advisory line
- Predictive Modeling
- Clinical Coaching
- Client Portal & Active Reporting
- Online Member Portal & Mobile Application
- Bi-Lingual

System of Record

- Organize
- Access
- Manage all plan information in one place

2 Most Common Objections Alleviated



What if the provider doesn't accept the Reference Based Reimbursement?

 Virtually All Providers will Accept Due to Fair Reimbursement and No Employee Cost Sharing

What if members receive a balance bill?

- Incentivizing members to choose high value providers significantly reduces volume of balance bills
- Paying providers a fair rate, higher than Medicare, significantly reduces chance of balance billing
- Members educated to hand-off all balance bills to their claim advocate
 - Members indemnified of responsibility if they notify the plan within 60 days of receiving bill

WellNet's Population Health & Incentive Management







Reduce Costs

Integrated Technology, Algorithms and Service Delivery

Analytics



- 7 trialy troo
- Risk StratificationPredictive Modeling
- Comprehensive Reporting

Wellness



- Lifestyle
- Behavior
- Education

Health Coaching



- Clinical/DM
- · Readiness to Change
- Digital/On-site /Telephonic





Behavioral Change

Lasting Change

Integrate



- · Biometric Screening
- Rx / Medical Claims
- EMR

Automate



- Identify and Engage At-Risk Members
- Deploy Wellness for All Members

Connect

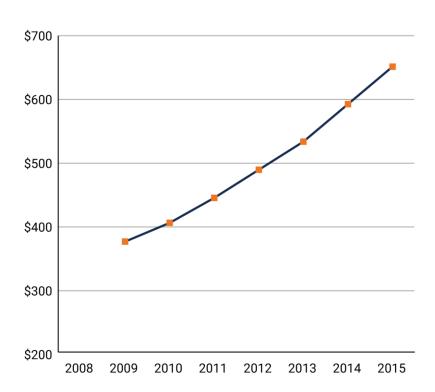


- · Member Engagement
- · Provider Performance

Which Consultant Wins / Keeps the Case?



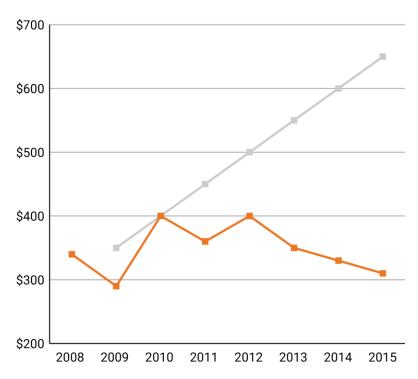
Consultant A's PPO PEPM Trend



Consultant A

"GOOD NEWS. It looks like your health plan is only increasing by about 6% this year. We can minimize this increase as we have in the past by increasing co-pays, deductibles and co-insurance amounts that your employees have to pay along with a reduction in benefits."

Consultant B's RBP PEPM Trend



Consultant B

"GREAT NEWS! Your new health plan reimburses providers fair market value for services rendered. With these savings you will be able to offer the same or greater level of medical benefits in the upcoming years and will also have a significant impact on your net medical spend. Those dollars saved will fall right to your bottom line."

The Keys to a Successful Program





Member education, early and often!



Incentives encourage members to make better decisions



Early notification of impending services by the member or designated utilization management company



Identify quality provider(s)



Negotiate "cash" rates using referenced based pricing



Plan language that supports the process

5 Reasons Why Your Clients are Going to Start Asking about RBP



- 1. Progressive agents have already embraced RBP and are spreading the word
- 2. RBP makes outcomes more predictable
- 3. RBP will reduce, eliminate, and / or even reverse cost trends
- 4. RBP makes buying healthcare services like buying any other good or service; know the price in advance, shop for the best value, feel good about your decision
- 5. Your clients are smart and they like ideas that are rational, make sense, lower cost, and improve employee morale

Tools to Retain & Grow Your Book of Business





A Call To Action



- Choose 1 Self Funded Client or Prospect to Make Joint Presentation on RBP
- Allow WellNet the Opportunity to Provide PPO Based Proposal Using:
 - Medical Bill Review
 - Steerage to High Value PPO Providers
 - Out of Network Providers Paid Using Reference Based Pricing
- Allow WellNet the Opportunity to Provide RBP or Dual Option Proposal
 - Buy Up Plans Based on PPO Platform
 - Buy Down Plans Based on RBP Platform





Level & Self Funded Plans w/ Concierge Services

- Reference Based Pricing Plans
- PPO Plans
- Hybrid



Medical Bill Review



Medical Management



Wellness / Predictive Modeling / Behavioral Change



PBM Management

Contact:

Jill Fallon:

John Augustine:

713-303-5657 / jfallon@wellnet.com 610-348-6804 / jaugustine@wellnet.com

www.wellnet.com